



CLUBCORP

January 15, 1997

Chef Duane Keller
Haile Plantation Golf & Country Club
9905 SW 44th Avenue
Gainesville, Florida 32608

Dear Chef Keller:

Congratulations on earning your region's 1996 F&B Award.

Exceeding expectations is a lofty goal -- particularly when the community had such high expectations for the Restaurant at Haile Plantation. We are happy to note that your opening exceeded everyone's expectations, through an incredible dedication to providing the quality in cuisine, presentation and service that one would expect of the finest City Club. Achieving a 21% F&B net since opening reflects doing the "right things right," and we congratulate you on formulating such a successful operation.

Thanks for the super job you have done, and best wishes for continued success.

Sincerely,

Robert H. Dedman

Robert H. Dedman, Jr.

James M. Hinckley

cc: Beryl Artz
Jerry Moore
Jeff Wilson